

19 IMPLEMENTATION PLAN

CHAPTER SUMMARY AND CONCLUSIONS

- The proposed Townsville Eastern Access Rail Corridor (TEARC) forms part of the Queensland Rail (QR) network, under the responsibility of the Queensland Government. Should the project proceed, the project will be managed by the Department of Transport and Main Roads (TMR) Far North District officers in accordance with the departments OnQ project management framework. TMR's Regional Director (North Queensland) will be the Project Owner for delivery. The Project will be resourced using a combination of internal TMR personal and external advisors.
- This DBC will be recommending (Chapter 20) that the TEARC project implementation is put on hold, based on the economic assessment.
- The key risks to be considered during the procurement and delivery of the project in the future include complex hydrology, geotechnical constraints, bridge structures, bulk earthworks and approvals.
- TMR Far North District will need to prepare a Communications and Engagement Plan to ensure accurate, timely and relevant information is provided to stakeholders regarding project scope, timeframes, impacts and progress should the project proceed.
- The Benefit Realisation Plan is in draft and will require TMR and other stakeholder review and accept, if the project were to proceed.

19.1 Overview

The Implementation Plan for this project should it proceed will need to outline the key activities and processes required for the implementation of TEARC including:

- governance
- resourcing
- project management and planning
- risk management
- stakeholder engagement
- procurement
- benefits realisation.